



FICEMS STRATEGIC PLAN WHITE PAPER 2019

PROJECT SUMMARY

JANUARY 14, 2020

- Project Overview
- Strategic Plan White Paper Results
- Next Steps

PROJECT OVERVIEW

- The current FICEMS Strategic Plan was released in December 2013 and is at the end of its intended tenure
- Prior to the development of the next strategic plan, the White Paper:
 - Articulates progress toward implementing the 2013 goals and objectives
 - Describes the changing nature of EMS and 911 systems and mission
 - Details key considerations for developing the next strategic plan
- White Paper development process:
 - Conduct research to leverage existing materials on FICEMS activities and the EMS and 911 systems
 - Engage with stakeholders to validate findings developed from research
 - Write a white paper that articulates progress and the changing mission, while establishing guideposts for the next strategic plan

PHASE I: RESEARCH

- Primary Sources
 - FICEMS governance documents, guidelines, letters, statements, and meeting materials
 - TWG project materials
 - Committee reports and status updates
 - Key publications on the future of EMS and 911 systems
 - *EMS Agenda 2050*
 - *Beyond EMS Data Collection*
 - FICEMS member and partner organizations publications
 - Federal guidelines, reports, and programs
 - NEMSAC and NASEMSO reports, recommendations, and policy statements
- Outcomes
 - Developed topics and questions for stakeholder engagements
 - Documented FICEMS activities to date and highlighted accomplishments
 - Summarized primary mission requirements and change drivers

PHASE 2: STAKEHOLDER ENGAGEMENTS

- Primary Engagements
 - TWG monthly conference calls
 - One-on-one phone interviews
 - In-person meeting
- Outcomes
 - Identified common themes regarding the role of FICEMS and accomplishments to date
 - Validated findings about the mission and associated change drivers
 - Contributed to and discussed White Paper content

Participating Organizations

U.S. Department of Commerce: National Institute of Standards and Technology

U.S. Department of Defense: Office of the Assistant Secretary of Defense for Health Affairs, United States Air Force, United States Army, United States Navy, United States Marine Corps

U.S. Department of Health and Human Services: Centers for Disease Control and Prevention, Office of Public Health Scientific Services; Health Resources and Services Administration, Office of the Assistant Secretary for Preparedness and Response, Office of the National Coordinator for Health Information Technology

U.S. Department of Homeland Security: Countering Weapons of Mass Destruction Office

U.S. Department of Transportation: National Highway Traffic Safety Administration

Federal Communications Commission

Federal Emergency Management Agency: United States Fire Administration

National Association of State EMS Officials

Texas Department of State Health Services

PHASE 3: WRITING

- Primary milestones
 - Draft comprehensive outline completed 30. September
 - First draft completed 25. October
 - Final draft completed 2. December
 - TWG briefed on outline and draft report (October and November calls)
 - FICEMS briefed on final draft 12. December
 - Final document submitted to NHTSA 31. December
- Outcomes
 - All FICEMS Members, TWG Leads, interviewees, and participants in the in-person meeting were provided an opportunity to review primary deliverables
 - Comments were gathered via email, the November TWG call, and the December FICEMS meeting, then adjudicated

STRATEGIC PLAN WHITE PAPER

- Accomplishments to Date
 - Summarized actions to meet 2013 Strategic Plan Goals
 - Spotlight Accomplishments
- EMS and 911 Systems Evolution
 - Primary Mission Requirements
 - Change Drivers of the Mission Requirements
- Call to Action
 - Essential EMS and 911 Systems Needs
 - FICEMS Actions to Address the Needs
- Preparing for the 2020 Strategic Plan
 - Strategic Plan Scope and Development Process
 - Organizational Structure, Operating Procedures, and Purpose

NEXT STEPS

- Develop Annual Report to Congress
- Begin 2020 Strategic Planning